Dear Friends of Edgewood,

In December, we celebrated the 165th year anniversary of our founding with a reunion event that was truly magical as the Edgewood staff brought together more than seven decades of individuals – former youth residents, staff, and board members – all under one roof. During the year, we had the opportunity to reflect on our accomplishments thanks to your support. Edgewood was first established as an orphanage serving a small number of children during the Gold Rush. Today, we have grown and are now able to provide over 30 programs, that in 2016, helped more than 9,000 children and their families to recover from trauma, abuse, and neglect.

There were other anniversaries during the year that we are quite proud of, as well, including the 50th Anniversary of the Edgewood Fair, and the 10th anniversary of the opening of our first Drop-in Center in San Bruno. Here, emerging adults (18-15), can seek advice around independent living skills, and navigate the difficult transition to adulthood, all in a safe setting. The need for the Drop-in Center has grown so much that in August of 2016, we opened a second one in Redwood City so that we can serve youth located in that region.

In this report, you’ll read about two very important initiatives we started in 2016 that will better position us to help youth and families in need. We began transforming our traditional residential services program to a Short-Term Residential Therapeutic model. Our goal is to provide therapeutic intervention and to strengthen natural supports. We also started Trauma-Informed Systems Training, a nationally recognized model for organizational change that promotes a fundamental understanding of trauma and its impact on individuals, organizations and diverse communities.

The Board of Directors and executive management approved a plan to return to profitability by cutting costs, negotiating higher rates for contract services, and refining programs. As a result, we ended the 2016 fiscal year with an operating surplus of $1.2 million. Because of our improved financial position in the 2017 fiscal year, we are now able to invest in our dedicated staff who work to transform lives every day.

On behalf of Edgewood, we thank you for your continued generosity that allows us to help children and families who are struggling to heal and lead productive lives. We cannot do this important work without you.

Thank you.

Edgewood Center for Children and Families Executive Leadership
What We Do

Edgewood Center for Children and Families has a bold vision: Success is within the reach of every child. Children deserve a safe place free from abuse and neglect, a safe place to learn and grow.

Nationally, 1 in 5 children will experience mental health challenges yet only a small percentage will access the help they need.

Edgewood addresses the needs of children from all social and economic sectors of the community, including those facing peer pressure, bullying, and stress related to performing well in school. In 2016, we helped 9,216 children, youth and their families.

Many of the children, youth, and families Edgewood serves have experienced various forms of trauma — most resulting in behavioral health issues including depression, suicidal ideations, and self-harming activities.

By working with a child’s parents, extended family, school, peers, and others who have a direct impact on a child’s well-being, we’re able to address the issues at hand and provide the supports they need in order to improve family relations, return to school, and re-engage with their community.

How We Help

Edgewood offers a full continuum of behavioral health services in various languages, to help children and youth achieve their full potential. Services are provided throughout San Francisco, San Mateo, and Alameda counties.

RESIDENTIAL TREATMENT
24/7 Residential care, Hospital Diversion, Short-term Intensive Treatment, Family Finding and Permanency Planning, Medical Services

CRISIS STABILIZATION
23 hour Assessment, Crisis Stabilization and Prevention, Triage, Medical Screening, Collaborative Treatment Planning

SCHOOL, AFTER SCHOOL SERVICES
Intensive Outpatient Program, Expressive Arts, Drop-in Centers, Transition Age Youth Services, Non-Public School, After School Intensive Services

COMMUNITY-BASED BEHAVIORAL HEALTH SERVICES
Kinship Support, Family Resource Center, Therapeutic Behavioral Services, Transitional Housing Program, Early Childhood Mental Health Consultation, Wraparound, Full Service Partnership

Read more at www.edgewood.org
Partnerships and Accomplishments

By bringing together state, county, and local supporters, we are able to help the Bay Area’s most vulnerable children make a healthy transition to adulthood.

SHORT-TERM RESIDENTIAL THERAPEUTIC PROGRAM

In 2016, we began transforming our traditional residential program into a Short-Term Residential Therapeutic Program (STRTP). This transformation was influenced by the Continuum of Care Reform bill. The major tenant of this legislation is that youth do better when living in a stable, permanent home and that congregate care be a time limited, therapeutic intervention. In 2017, Edgewood’s STRTP will facilitate youths’ successful integration into community settings, strengthen permanency, and provide them with the ongoing mental health services they need throughout their involvement in the child welfare system.

SAN MATEO BEHAVIORAL HEALTH AND RECOVERY SERVICES

For more than 16 years, San Mateo Behavioral Health and Recovery Services (SMBHRS) has partnered with Edgewood to create services that support physical and behavioral health of children and families within San Mateo County. The services range from prevention and early intervention to some of the most intensive services for young people struggling with mental illness available in the Bay Area. During the year, SMBHRS paved the way for Edgewood to expand its intensive service continuum to serve more youth and families in crisis and in 2016, Edgewood opened a second Drop-in Center in Redwood City for young adults between the ages 18-25. Here, young adults can seek guidance and access to resources that will help them with independent living skills and other needs.

COTTAGE IMPROVEMENT PROJECT

Edgewood’s current San Francisco campus opened in 1924, the buildings of which are still very much in use today. The three main cottages, home to approximately 200 children and teens throughout the year, were in need of renovations such as new flooring, new beds and furniture, and wall repair. In 2016, we launched the Cottage Improvement Project — a campaign to raise much-needed funds to make these renovations happen. To date, supporters of the campaign have helped raise $600,000.
TRAUMA-INFORMED SYSTEMS TRAINING

Trauma is pervasive in our communities and is a serious public health issue. Understanding the root causes of stress and trauma is key in its treatment. In 2016, Edgewood partnered with Trauma Transformed to become one of the first community-based organizations in the Bay Area to participate in the San Francisco Department of Public Health’s Trauma-Informed System Training for staff. This training is designed to transform Edgewood into a trauma-informed organization that fosters wellness and resilience for everyone.

CRISIS STABILIZATION UNIT — PARTNERING WITH THE CITY OF SAN FRANCISCO TO HELP KIDS IN CRISIS

Edgewood’s Crisis Stabilization Unit (CSU) is a partnership between Edgewood and the City and County of San Francisco, specifically Child Crisis and the Department of Public Health. The CSU was established to serve youth and families in San Francisco who are experiencing an acute psychiatric crisis. The CSU provides a safe, family-friendly setting where youth can be assessed for imminent risk, be provided with stabilization services for up to 23 hours, and leave with a discharge plan that best meets their needs in the least restrictive setting. The opening of the CSU has increased Edgewood’s collaboration with San Francisco’s Human Service Agency, Department of Public Health, Law Enforcement, and San Francisco Unified School District. Since opening in July 2014, the CSU has helped over 1,000 youth in crisis with approximately 89 percent of admissions averted from psychiatric inpatient hospitalization.

FIRST 5 SAN FRANCISCO — EARLY INTERVENTION PROGRAMS FOR PRE-SCHOOLERS

Edgewood’s Early Childhood Mental Health Consultation (ECMHC) and the San Francisco Family Resource Center (SFFRC) are two programs headquartered out of our Bayview-Hunters Point office and supported by First 5 – an organization that was created to recognize that children’s health and education are a top priority, especially in the early years of development. The ECMHC focuses on early childhood development for pre-school aged children and their parents, readying them for kindergarten and beyond. The SFFRC provides a safe place for families to connect with one another and build parenting and child development skills.
Edgewood supports a child in crisis 24/7 through adulthood. Here is an example of one path a child may go through in his life and how Edgewood works with him, his parents, extended family, schools, peers, and others who have a direct impact on his well-being.

CSU CRISIS STABILIZATION UNIT
Child engages in suicidal behaviors and is referred for clinical assessment and stabilization
FOCUS OF TREATMENT: PHYSICAL SAFETY

HD HOSPITAL DIVERSION
Child is involved in harmful activities and is referred for clinical assessment
FOCUS OF TREATMENT: CONTINUED STABILIZATION AND THERAPEUTIC CARE

RESIDENTIAL
Child referred to program due to ongoing safety concerns
FOCUS OF TREATMENT: STABILIZING BEHAVIORS AND SKILLS BUILDING

RESIDENTIAL
Child’s behaviors stabilized in Residential, but lack of his family’s involvement lead to an increase in hopelessness and high-risk behaviors

CSU CRISIS STABILIZATION UNIT
Child’s treatment team meets with county providers to shift focus of intervention from campus-based to community-based
FOCUS OF TREATMENT: COMMUNITY INTERVENTION & FAMILY ENGAGEMENT

HOME
Child’s treatment team collaborates with county partners and family to identify permanency support strategies and discharge planning
FOCUS OF TREATMENT: STABILIZATION AT HOME, SCHOOL, AND COMMUNITY

Read more at www.edgewood.org
Edgewood by the Numbers
JULY 1, 2015 TO JUNE 30, 2016

CLIENTS SERVED BY SERVICE TYPE (AGENCY-WIDE)

<table>
<thead>
<tr>
<th>Service Type</th>
<th>Clients Served</th>
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</thead>
<tbody>
<tr>
<td>Total Clients Served*</td>
<td>9,216</td>
</tr>
<tr>
<td>Total Individual Clients Served</td>
<td>5,133</td>
</tr>
<tr>
<td>Prevention and Early Intervention</td>
<td>2,927</td>
</tr>
<tr>
<td>Community-Based Treatment</td>
<td>1,210</td>
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<tr>
<td>Crisis Stabilization</td>
<td>406</td>
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<tr>
<td>Day and After-School Treatment</td>
<td>350</td>
</tr>
<tr>
<td>Residential Treatment</td>
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</tbody>
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*Individual and significant adult. All individual clients served have at least one significant adult figure involved in their treatment. Total clients served is calculated by subtracting 525 Kinship Support Services caregivers clients from total clients served, then doubled.

AGENCY-WIDE AGE DISTRIBUTION

<table>
<thead>
<tr>
<th>Age Group</th>
<th>Percentage</th>
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<tbody>
<tr>
<td>AGE 0-5</td>
<td>19%</td>
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<tr>
<td>AGE 6-17</td>
<td>37%</td>
</tr>
<tr>
<td>AGE 18-25</td>
<td>17%</td>
</tr>
<tr>
<td>Caregivers</td>
<td>27%</td>
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</tbody>
</table>

Age distribution counts for this report do not include Prevention & Early Intervention programs.

CLIENTS SERVED BY ETHNICITY

<table>
<thead>
<tr>
<th>Ethnicity</th>
<th>Percentage</th>
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</thead>
<tbody>
<tr>
<td>Other/Unknown/Not Required</td>
<td>33%</td>
</tr>
<tr>
<td>Black/African American</td>
<td>21%</td>
</tr>
<tr>
<td>White/Caucasian</td>
<td>16%</td>
</tr>
<tr>
<td>Latino/Chicano/Mexican/Spanish American</td>
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</tr>
<tr>
<td>Asian*</td>
<td>13%</td>
</tr>
<tr>
<td>Filipino</td>
<td>2%</td>
</tr>
</tbody>
</table>

* Chinese, Korean, Japanese, Vietnamese, other Asian

Ethnicity counts for this report do not include Prevention & Early Intervention programs.

CLIENTS SERVED BY COUNTY

<table>
<thead>
<tr>
<th>County</th>
<th>Percentage</th>
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<tbody>
<tr>
<td>San Francisco</td>
<td>61%</td>
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<tr>
<td>San Mateo</td>
<td>33%</td>
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<tr>
<td>Other*</td>
<td>4%</td>
</tr>
<tr>
<td>Sacramento</td>
<td>1%</td>
</tr>
<tr>
<td>Alameda</td>
<td>0.5%</td>
</tr>
<tr>
<td>Santa Clara</td>
<td>0.5%</td>
</tr>
</tbody>
</table>

* Contra Costa, Kings, Madera, Monterey, Napa, Placer, San Joaquin, San Luis Obispo, Sonoma
Stories of Hope Over Adversity

We help youth succeed, often for the first time, because our holistic approach allows us to identify and build upon their unique strengths. We take a family-centered and integrated approach to our work and focus on issues such as mental health, family relationships, and life skills.

“One of my favorite memories of Edgewood was the parties – particularly Halloween and Christmas. The celebrations and plentiful gifts gave me a sense that there were people in the world who cared about me; Edgewood made me feel like I mattered.”
— Virgil Bourgon

“VIRGIL - 1948

Virgil Cobb-Bourgon and his sister Verdelle began their lives in San Francisco in the tough times of the 1930’s, at the end of the Great Depression and just before World War II. To say they had tough childhoods is an understatement. The two grew up poor with uneducated, alcoholic parents in a home environment where domestic violence was a common occurrence.

Virgil and Veredelle lived at Edgewood in 1948. It was here that that the siblings were surrounded by nurturing people which helped them begin to understand that there were adults who cared about their well-being. Despite the adversity Virgil experienced during his formative years, including living with parents who were alcoholics, and later, an abusive foster family, Virgil would go on to earn an MS degree in engineering at UCLA, work on the Apollo space mission, and become a successful entrepreneur! Read the rest of his story online at Edgewood.org/virgil.
Thousands of teens commit suicide each year, making it the second leading cause of death in the US for those aged 15 to 34, according to a 2015 report by the Centers for Disease Control and Prevention. Here in the Bay Area, twenty-six percent of San Francisco students reported feeling sad or hopeless almost every day for two or more weeks, while 13 percent said they had “seriously considered” attempting suicide. Nine percent reported at least one attempt in that time period. These statistics represent youth from all socioeconomic and ethnic backgrounds. This is a serious problem, and one we can’t afford to ignore.

Olivia arrived at Edgewood Center for Children and Families in 2016 with heavy thoughts of suicide and emotional pain. Prior to Edgewood, Olivia had been hospitalized more than 20 times with acute health issues that included self-harming activities, depression, and outbursts directed to her family. It was then that medical care professionals referred her to us for help.

Through her 90 day program that included a dedicated therapist who involved her family throughout the healing process, we were able to help Olivia identify her thoughts and feelings and express them in a healthy manner. This empowered her family, allowing them to have more compassion for her needs and feelings. Together with them and our staff at her side, Olivia made real progress. She is now back home living with her family and will start school again.
Events and Activities

We celebrated many Edgewood milestones and events in 2016 including 165 years of providing compassion and real-life solutions to children and families in need, a golden anniversary of the Edgewood Fair, and a decade of helping young adults in San Mateo County achieve their goals.

**50TH EDGEWOOD FAIR**
**APRIL 28-29, 2016**

In 2016, we celebrated 50 years of the Edgewood Fair as well as the achievements of the Edgewood Auxiliary and alumnae. More than 600 people attended the two-day event which was held at the Bently Reserve in San Francisco. Guests enjoyed a gala dinner program, shopping, and they raised their paddles during the auction and Fund-A-Need. The next day, guests returned for a luncheon program and a special happy hour gathering to end the event. In all, supporters raised $450,000 to help kids and families in crisis.

Read more at: Edgewood.org/fair2016

**165TH ANNIVERSARY REUNION**
**DECEMBER 7, 2016**

In December, we held a reunion to celebrate 165 years of helping children, youth and families in the Bay Area. More than 100 guests (many who lived at Edgewood as early as the 1940s) attended the event and reconnected with one another. In all, the guests shared over 75 years of Edgewood memories - almost half of the time that Edgewood has been in operation.

Read more at: Edgewood.org/celebrate-165

**LEVI’S COMMUNITY DAY**

In the Spring, Edgewood hosted 15 volunteers from Levi Strauss & Co. on our Vicente Sunset campus for their annual Community Day. Volunteers set up Levi’s pop-up shops where youth, ages 6-17 in our residential and day treatment programs, “shopped” for new jeans, t-shirts, and more, all donated by Levi’s. Levi’s volunteers also participated in campus beautification projects and even had time to play a spirited game of soccer with the kids.
CHILD PROTECTION CENTER RIBBON CUTTING

In 2015, Edgewood worked with the San Francisco Human Services Agency on a plan to relocate the Child Protection Center to a more child friendly setting. The CPC offers 24/7 assessment and stabilization services to youth under the age of 18 experiencing psychiatric or family crises. On May 2, 2016, Edgewood honored this milestone by hosting a reception and ribbon cutting dedication that included county and community partners. This new partnership symbolizes a new frontier in the provision of youth mental health services.

DROP-IN CENTER 10TH ANNIVERSARY

For more than a decade, Edgewood’s Drop-in Center has provided services to help emerging adults between the ages of 18-25 navigate the difficult transition to adulthood. In 2016, we opened a second Drop-in Center in Redwood City to provide similar services to teens living in that region. Programming at both Centers includes recreational opportunities, community meetings, social nights, vocational and independent living workshops, and supported educational activities through local community college/educational programs.

Read more at: Edgewood.org/drop-in-center

NATIONAL PHILANTHROPY DAY AWARD

During National Philanthropy Day®, the Association of Fundraising Professionals honored Kathleen Darling and Susan Hendrickson, 2016 Co-Presidents of the Edgewood Auxiliary, for their outstanding leadership of the 50th Edgewood Fair and for their commitment to helping children and families in need. Since its inception, the Auxiliary has raised more than $8 million for Edgewood.

ACROSS THE BAY 12K

Edgewood’s 33rd annual Across the Bay 12k and 5k runs in July drew a record 5,200 runners and fitness enthusiasts to San Francisco’s Aquatic Park. Many Edgewood youth logged in over 150 training miles in preparation for the event—a great way to exercise body and mind.

Read more at: Edgewood.org/ATB-2016
Edgewood Center for Children and Families is grateful for the support it receives from individuals, organizations, corporations, foundations, and other community partners, who help our efforts to build positive futures for Bay Area youth and families in crisis. The following names reflect gifts made between July 1, 2015 and December 31, 2016. We strive to make the listings as accurate as possible. If you should come across an error, please contact our office at (415) 375-7583.

Thank You to Our Donors

**Individual Donors**

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  - Estate of Joy DeWeese-Wehen
  - Emilie and Andrew Lynch
  - Dave and Jan Marson

- **SUPER HERO $10,000+**
  - Lorraine Bosche
  - Virgil Bourgon
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  - Mary Ann and William Margaretten

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Read more at www.edgewood.org
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$10,000+

Christ Central Presbyterian Church
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...Continued
We give special thanks to individuals, organizations, and corporations that have supported Edgewood’s events during the 2016 calendar year. Your support of these activities helped make a world of difference for Edgewood youth and their families.

50th Edgewood Fair Supporters

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Susan and Bill Oberndorf

BENEFACTORS $10,000+
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Soul Focus, LLC

Read more at www.edgewood.org
Edgewood corporate partners offer support to Edgewood youth and families, not only through financial giving, but also through offering once-in-a-lifetime experiences, like the 49ers hosting a volunteer day with youth, complete with football drills and lunch with 49ers alumni.

To learn about corporate sponsorship and volunteer opportunities, visit edgewood.org/corporate
Did You Know?

According to the California Health Care Foundation, 1 in 13 youth suffer from a mental illness that limits participation in daily activities.

Since its opening in July 2014, Edgewood’s Crisis Stabilization Unit has helped over 1,000 youth, with 89% of admissions averted from psychiatric inpatient hospitalization.

Many youth under the age of 12 have bounced from 10 or more foster placements and just as many schools before coming to Edgewood.

Edgewood has enabled 97% of the children served by its San Mateo-based Kinship Program to remain in a stable home environment with the primary family caregiver and out of foster care.

Edgewood trains 2% of the 350 child psychiatrists graduating in the US each year through a partnership with the University of California San Francisco’s acclaimed Division of Child and Adolescent Psychiatry.

At least 30% of California students in 7th, 9th, and 11th grades, along with those in non-traditional schools, reported feeling sad or hopeless almost every day for two weeks or more during the past year.

Read more at www.edgewood.org
Financial Statement
FOR THE YEAR ENDED JUNE 30, 2016

Statement of Financial Position
AS OF JUNE 30, 2016

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$798,730</td>
</tr>
<tr>
<td>Accounts Receivable – net</td>
<td>$5,830,002</td>
</tr>
<tr>
<td>Prepaid expenses and deposits</td>
<td>$375,810</td>
</tr>
<tr>
<td>Beneficial Interest in perpetual trust</td>
<td>$1,267,832</td>
</tr>
<tr>
<td>Land, buildings and equipment – net</td>
<td>$4,052,358</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td><strong>$12,324,732</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable and accrued liabilities</td>
<td>$3,697,656</td>
</tr>
<tr>
<td>Refunds payable and overpayments</td>
<td>$104,211</td>
</tr>
<tr>
<td>Unearned revenue</td>
<td>$457,490</td>
</tr>
<tr>
<td>Note payable – bank</td>
<td>$1,900,000</td>
</tr>
<tr>
<td>Note payable</td>
<td>$641,418</td>
</tr>
<tr>
<td>Defined benefit plan – unfunded deficit</td>
<td>$4,634,833</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td><strong>$11,435,608</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>NET ASSETS</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undesignated</td>
<td>($1,110,928)</td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td>$599,220</td>
</tr>
<tr>
<td>Permanently restricted</td>
<td>$1,400,832</td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td><strong>$889,124</strong></td>
</tr>
<tr>
<td><strong>Total liabilities and net assets</strong></td>
<td><strong>$12,324,732</strong></td>
</tr>
</tbody>
</table>

Statement of Activities
AS OF JUNE 30, 2016

<table>
<thead>
<tr>
<th>REVENUE AND SUPPORT</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Government contracts</td>
<td>$29,560,193</td>
</tr>
<tr>
<td>Private pay</td>
<td>$2,349,643</td>
</tr>
<tr>
<td>Contributions</td>
<td>$1,622,777</td>
</tr>
<tr>
<td>In-kind donations</td>
<td>$302,022</td>
</tr>
<tr>
<td>Trust income</td>
<td>$180,238</td>
</tr>
<tr>
<td>Other income</td>
<td>$310,996</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$34,325,869</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>OPERATING EXPENSES</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program services</td>
<td>$26,985,959</td>
</tr>
<tr>
<td>Support services</td>
<td>$6,152,903</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$33,138,862</strong></td>
</tr>
</tbody>
</table>

Edgewood Center for Children and Families receives partial support from government contracts, private pay insurance, contributions, and special events.

DZH Phillips, LLP provided an Independent Auditors’ Report for the year ending June 30, 2016. Audit financial statements are available upon request from Edgewood’s Finance Dept. at 415.682.3214
Our mission is to promote the behavioral health of children, youth, and families and support a positive transition to adulthood. An inclusive term, behavioral health promotes well-being through enhancing behavior and relationships in all aspects of life – physical and mental health, sobriety and recovery, family interactions, and social and life skills.